#### SECURITIES AND EXCHANGE COMMISSION

#### Washington, DC 20549

#### FORM 10-Q

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES AND EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2003 or

[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_

Commission file number: 0-27754

## HUB GROUP, INC. (Exact name of registrant as specified in its charter)

Delaware 36-4007085

(State or other jurisdiction of incorporation or organization)

Results of Operations

(I.R.S. Employer Identification No.)

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3050 Highland Parkway, Suite 100
Downers Grove, Illinois 60515
(Address, including zip code, of principal executive offices)
(630) 271-3600
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No \_\_

Indicate by check mark whether the registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2). Yes No X

On November 4, 2003, the registrant had 7,063,250 outstanding shares of Class A common stock, par value \$.01 per share, and 662,296 outstanding shares of Class B common stock, par value \$.01 per share.

#### HUB GROUP, INC.

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## HUB GROUP, INC. UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS (in thousands, except share and per share amounts)

	September 30, 2003	December 31, 2002
ASSETS		-
CURRENT ASSETS:		
Cash and cash equivalents	\$ —	\$ —
Accounts receivable		
Trade, net	133,466	126,736
Other	6,432	13,715
Deferred taxes	3,221	3,221
Prepaid expenses and other current assets	4,933	4,732
TOTAL CURRENT ASSETS	148,052	148,404
PROPERTY AND EQUIPMENT, net	29,534	34,209
GOODWILL, net	215,175	215,175
OTHER ASSETS	1,584	1,474
TOTAL ASSETS	\$ 394,345	\$ 399,262
LIABILITIES AND STOCKHOLDERS' EQUITY CURRENT LIABILITIES:		
Accounts payable Trade	\$ 120,915	\$ 124 090
Other	3,066	\$ 124,980 3,226
Accrued expenses	3,000	3,220
Payroll	14,601	10,275
Other	12,444	8,971
Current portion of long-term debt	8,027	8,061
Current portion of long term deor		
TOTAL CURRENT LIABILITIES	159,053	155,513
LONG-TERM DEBT, EXCLUDING CURRENT PORTION	74,017	94,027
DEFERRED TAXES	21,121	15,382
CONTINGENCIES AND COMMITMENTS	,	-,
STOCKHOLDERS' EQUITY:		
Preferred stock, \$.01 par value, 2,000,000 shares authorized; no shares		
issued or outstanding in 2003 and 2002	_	
Common stock,		
Class A: \$.01 par value; 12,337,700 shares authorized; 7,048,250 shares		
issued and outstanding in 2003 and 7,046,250 issued and outstanding		
in 2002	70	70
Class B: \$.01 par value; 662,300 shares authorized; 662,296 shares issued		
and outstanding in 2003 and 2002	7	7
Additional paid-in capital	110,841	110,819
Purchase price in excess of predecessor basis, net of tax benefit of \$10,306	(15,458)	(15,458)
Retained earnings	44,694	38,902
TOTAL STOCKHOLDERS' EQUITY	140,154	134,340
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$ 394,345	\$ 399,262

See notes to unaudited condensed consolidated financial statements.

#### (in thousands, except per share amounts)

	Three Months Ended September 30,		Nine Months Ended September 30					
	200	)3	200	2		2003		2002
Revenue	\$ 339,4	184	\$ 356,6	66	\$ 1,0	000,418	\$ 98	39,560
Transportation costs	296,0	)23	314,3	85		371,447	86	69,674
Gross margin Costs and expenses:	43,4	161	42,2	81	-	128,971	11	19,886
Salaries and benefits	22,5	808	23,2	94		68,689	7	70,239
Selling, general and administrative Depreciation and amortization of property and	11,0	)41	11,8	22		34,932	3	34,945
equipment	2,7	716	2,6	52		7,865		7,859
Total costs and expenses	36,2	265	37,7	68		111,486	11	13,043
Operating income Other income (expense):	7,1	196	4,5	13		17,485		6,843
Interest expense	(1,8	385)	(2,5	39)		(5,981)		(7,307)
Interest income		43	-	45 <sup>°</sup>		118		166
Other, net		46	1	53		59		275
Total other expense Income (loss) before minority interest and provision for	(1,7	796)	(2,3	41)		(5,804)		(6,866)
income taxes	5,4	100	2,1	72		11,681		(23)
Minority interest		_		_		_		(524)
Income before provision for income taxes	5.4	100	2,1	72		11,681		501
Provision for income taxes		514		93		5,889		409
Net income	\$ 2,8	886	\$ 1,3	79	\$	5,792	\$	92
Basic earnings per common share	\$ 0	.37	\$ 0.	18	\$	0.75	\$	0.01
Diluted earnings per common share	\$ 0	.37	\$ 0.	18	\$	0.74	\$	0.01
Basic weighted average number of shares outstanding	7,7	709	7,7	09		7,709		7,709
Diluted weighted average number of shares outstanding	7,8	397	7,7	09		7,814		7,714

See notes to unaudited condensed consolidated financial statements.

# HUB GROUP, INC. UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY For the nine months ended September 30, 2003 (in thousands, except shares)

	 September 30, 2003
Class A and B Common Stock Shares Beginning of year Exercise of non-qualified stock options	7,708,546 2,000
Ending balance	7,710,546
Class A and B Common Stock Amount Beginning of year	\$ 77
Ending balance	77
Additional Paid-in Capital Beginning of year Exercise of non-qualified stock options	110,819 22
Ending balance	110,841

Purchase Price in Excess of Predecessor Basis, Net of Tax Beginning of year	(15,458)
Ending balance	 (15,458)
Retained Earnings Beginning of year Net income	38,902 5,792
Ending balance	44,694
Stockholders' Equity Beginning of year Exercise of non-qualified stock options Net income	134,340 22 5,792
Ending Balance	\$ 140,154

See notes to unaudited condensed consolidated financial statements.

## HUB GROUP, INC. UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

Nine Months Ended September 30,

	2003	2002
Cash flows from operating activities:		
Net income	\$ 5,792	\$ 92
Adjustments to reconcile net income to net cash provided	,	
by operating activities:		
Depreciation and amortization of property and equipment	7,908	7,952
Deferred taxes	5,739	409
Minority interest	_	(524)
Gain on sale of assets	(60)	(39)
Other assets	(110)	59
Changes in working capital:	` ,	
Accounts receivable, net	553	(3,305)
Prepaid expenses and other current assets	(201)	(789)
Accounts payable	(4,225)	3,541
Accrued expenses	7,799	(3,716)
Net cash provided by operating activities	23,195	3,680
Cash flows from investing activities:		
Purchase of minority interest	_	(4,000)
Purchases of property and equipment, net	(3,173)	(4,640)
Net cash used in investing activities	(3,173)	(8,640)
Cash flows from financing activity:		
Proceeds from exercise of non-qualified stock options	22	_
Net (payments) borrowings on revolver	(14,044)	10,960
Payments on long-term debt	(6,000)	(6,000)
Net cash (used in) provided by financing activities	(20,022)	4,960
Net increase (decrease) in cash and cash equivalents	_	_
Cash and cash equivalents beginning of period		
Cash and cash equivalents end of period	\$ —	\$ —
Supplemental disclosures of cash flow information Cash paid for:		_
Interest	\$ 4.951	¢ 6 222
	\$ 4,951	\$ 6,333
Non-cash activity: Unrealized income on derivative instrument	\$ —	\$ 389

#### HUB GROUP, INC.

### NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### **NOTE 1. Interim Financial Statements**

The accompanying unaudited condensed consolidated financial statements of Hub Group, Inc. (the "Company") have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in annual financial statements have been condensed or omitted pursuant to those rules and regulations. However, the Company believes that the disclosures contained herein are adequate to make the information presented not misleading.

The financial statements reflect, in the opinion of management, all material adjustments (which include only normal recurring adjustments) necessary to present fairly the Company's financial position and results of operations for the three months and nine months ended September 30, 2003 and 2002.

These condensed consolidated financial statements and notes thereto should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2002. Results of operations in interim periods are not necessarily indicative of results to be expected for a full year due partially to seasonality.

Certain prior year amounts have been reclassified to conform to the current year presentation.

#### **NOTE 2. Revenue Recognition**

The Company recognizes revenue in accordance with Staff Accounting Bulletin No. 101, "Revenue Recognition." Accordingly, revenue is recognized at the time 1) persuasive evidence of an arrangement exists, 2) services have been rendered, 3) the sales price is fixed and determinable and 4) collectibility is reasonably assured. In accordance with EITF 91-9, revenue and related transportation costs are recognized based on relative transit time. Further, the Company reports its revenue on a gross basis in accordance with the criteria in EITF 99-19, "Reporting Revenue Gross as a Principal versus Net as an Agent." The Company is the primary obligor as the Company is responsible for providing the service desired by the customer. The customer views the Company as responsible for fulfillment including the acceptability of the service. Services requirements may include, for example, on-time delivery, handling freight loss and damage claims, setting up appointments for pick up and delivery and tracing shipments in transit. The Company has discretion in setting sales prices and as a result, the amount the Company earns varies. In addition, the Company has the discretion to select its vendors from multiple suppliers for the services ordered by customers. Finally, the Company has credit risk for its receivables. These three factors, discretion in setting prices, discretion in selecting vendors and credit risk, further support reporting revenue on a gross basis.

#### **NOTE 3. Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates include the allowance for doubtful accounts, costs of purchased transportation and services and reserves for pricing and billing adjustments. Actual results could differ from those estimates.

During the first quarter of 2002, the Company revised its estimate for accrued transportation costs resulting in an increase in pretax income of approximately \$2.8 million in the quarter.

#### **NOTE 4. Restructuring Charges**

In the fourth quarter of 2002, the Company recorded a \$458,000 liability for the remaining lease obligation related to a closed facility in New Jersey. Approximately \$321,000 of the lease obligation remains as of September 30, 2003 as lease payments made during the nine-month period ended September 30, 2003 were \$137,000.

During the quarter ended June 30, 2003, the Company recorded a liability of \$180,000 for the estimated remaining lease obligation related to a facility in Detroit. Approximately \$150,000 of the lease obligation remains as of September 30, 2003 as lease payments made during the three-month period ended September 30, 2003 were \$30,000.

During the three months ended September 30, 2003, the Company recorded a severance charge for 98 employees of \$492,000. During the nine months ended September 30, 2003, the Company recorded a severance charge for 149 employees of \$784,000. \$693,000 of these severance payments were made as of September 30, 2003.

#### **NOTE 5.** Stock Based Compensation

Statement of Financial Accounting Standards ("SFAS") No. 123, "Accounting for Stock-Based Compensation," as amended by Statement of Financial Accounting Standards No. 148, "Accounting for Stock-Based Compensation – Transition and Disclosure," encourages, but does not require, companies to record compensation cost for stock-based employee compensation plans at fair value. The Company has chosen to account for stock-based compensation using the intrinsic value method prescribed in Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations. Accordingly, compensation expense for stock options is measured as the excess, if any, of the quoted market price of the Company's stock at the date of the grant over the amount an employee must pay to acquire the stock. The Company grants options at fair market value and therefore recognizes no compensation expense.

The following table illustrates the effect on the net income and net income per share for the quarters ended September 30, 2003 and 2002 and the nine months ended September 30, 2003 and 2002 if the Company had applied the fair value recognition provisions of SFAS No. 123, to stock-based employee

	Three Months Ended		Nine Months Ended		
	September 30,		September 30,		
	2003	2002	2003	2002	
Net income, as reported  Deduct: Total stock-based employee compensation expense determined under fair value based method for all	\$2,886	\$1,379	\$5,792	\$ 92	
awards, net of related tax effects	(166)	(169)	(548)	(489)	
Net income (loss), pro forma	\$2,720	\$1,210	\$5,244	\$ (397)	
Earnings (loss) per share: Basic as reported	\$0.37	\$0.18	\$0.75	\$ 0.01	
Basic pro forma	\$0.35	\$0.16	\$0.68	\$ (0.05)	
Diluted as reported	\$0.37	\$0.18	\$0.74	\$ 0.01	
Diluted pro forma	\$0.34	\$0.16	\$0.67	\$ (0.05)	
Dividend Yield	\$0.00	\$0.00	\$0.00	\$ 0.00	

The above table is based upon the valuation of option grants using the Black-Scholes pricing model for traded options with assumed risk-free interest rates of 3.7% and 3.4% for 2003 and 2002, respectively, stock price volatility factor of 40.0% for both 2003 and 2002, and an expected life of the options of six years. Using the foregoing assumptions, the calculated weighted-average fair value of options granted during the three months ended September 30, 2003 and 2002 was \$4.69 and \$4.26, respectively and for the nine months ended September 30, 2003 and 2002 was \$2.60 and \$4.00, respectively. Because the Company's employee stock options have characteristics significantly different from those of traded options, and because changes in the input assumptions can materially affect the fair value estimate, in management's opinion, the model does not necessarily provide a reliable single measure of the fair value of its employee stock options.

The pro forma disclosure is not likely to be indicative of pro forma results which may be expected in future periods because of the fact that options vest over several years, pro forma compensation expense is recognized as the options vest and additional awards may also be granted.

#### **NOTE 6.** Earnings Per Share

The following is a reconciliation of the Company's earnings per share:

	Three Months Ended September 30, 2003			Three Months Ended September 30, 2002			
	(000	)'s)		(000			
	Income	Shares	Per Share Amount	Income	Shares	Per Share Amount	
Basic Earnings Per Share Income available to common stockholders	\$2,886	7,709	\$0.37	\$1,379	7,709	\$0.18	
Effect of Dilutive Securities Stock options	_	188	_	_	_	_	
Diluted Earnings Per Share Income available to common stockholders plus assumed exercises	\$2,886	7,897	\$0.37	\$1,379	7,709	\$0.18	
r		.,,			.,		
		e Months En otember 30, 2			e Months En otember 30, 2		
	(000	)'s)		(000	)'s)		
	Income	Shares	Per Share Amount	Income	Shares	Per Share Amount	
Basic Earnings Per Share Income available to common stockholders Effect of Dilutive Securities	\$5,792	7,709	\$0.75	\$92	7,709	\$0.01	
Stock options	_	105	_	_	5	_	
Diluted Earnings Per Share							

Stock options that were not included in diluted weighted-average shares because they would have been anti-dilutive were 731,550 and 1,037,900 for the three months ending September 30, 2003 and 2002, respectively. Stock options that were not included in diluted weighted average shares because they would have been anti-dilutive were 881,217 and 982,483 for the nine months ended September 30, 2003 and 2002, respectively.

#### NOTE 7. Property and Equipment

Property and equipment consist of the following (in thousands):

	2003	2002
Building and improvements	\$ 57	\$ 57
Leasehold improvements	519	1,582
Computer equipment and software	51,026	52,095
Furniture and equipment	6,019	8,234
Transportation equipment and automobiles	1,123	2,127
	58,744	64,095
Less: Accumulated depreciation and amortization	(29,210)	(29,886)
Property and Equipment, net	\$ 29,534	\$ 34,209

During the nine months ended September 30, 2003, the Company wrote-off the cost and accumulated depreciation associated with fully depreciated retired assets.

#### NOTE 8. Debt

The Company's outstanding debt is as follows (in thousands):

	September 30, 2003	December 31, 2002
Bank revolving line of credit. At September 30, 2003 and December 31, 2002, the weighted average interest rate was 3.37% and 4.18%, respectively Term notes with quarterly payments of \$2,000,000 and a balloon payment of \$9,000,000 due June 24, 2005; interest is due quarterly at a floating rate based upon LIBOR (London Interbank	\$ 11,000	\$ 25,000
Offered Rate) or Prime rate. At September 30, 2003 and December 31, 2002,		
the weighted average interest rate was 3.60% and 4.40%, respectively Notes due on June 25, 2009 with annual payments of \$10,000,000	21,000	27,000
commencing on June 25, 2005; interest is paid quarterly at a fixed rate of 9.14%	50,000	50,000
Capital lease obligations, collateralized by certain equipment	44	88
Total long-term debt	82,044	102,088
Less current portion	(8,027)	(8,061)
	\$ 74,017	\$ 94,027

The Company had \$38.0 million and \$24.1 million of available borrowings under the revolving line of credit at September 30, 2003 and December 31, 2002, respectively. The Company was in compliance with its debt covenants at September 30, 2003.

#### **NOTE 9.** Income Taxes

The provision for income taxes for the nine months ended September 30, 2003 includes \$800,000 associated with the write off of deferred tax assets related to the Illinois Research and Development credit. On June 20, 2003, the governor of Illinois signed legislation that eliminates the Illinois Research and Development credit and the use of any credit carryforwards for any year ending on or after December 31, 2003.

#### NOTE 10. Contingencies

In 2002, Quality Services of New Jersey, LLC ("QSNJ"), a Company-owned drayage operation, closed its operations in Bensalem, Pennsylvania and Harrison, New Jersey. Two unions filed unfair labor practice charges with the National Labor Relations Board ("NLRB") alleging that QSNJ, Hub Group, Inc., Hub Group New York-New Jersey, LLC and Hub City Terminals, Inc. violated various federal labor laws in connection with closing these operations. The NLRB conducted an investigation and, on April 30, 2003, issued a complaint with respect to some of the allegations. The NLRB dismissed other allegations contained in the charges.

In September 2003, the Company reached an agreement with both unions completely settling this matter. In return for a payment, which is included in the Company's selling, general and administrative expense for the nine months ended September 30, 2003, the complaint and the charges against the Company will be dismissed.

In addition, the Company is a party to litigation incident to its business, including claims for freight lost or damaged in transit, improperly shipped or improperly billed. Some of the lawsuits to which the Company is party are covered by insurance and are being defended by the Company's insurance carriers. Some of the lawsuits are not covered by insurance and are being defended by the Company. Management does not believe that the outcome of this litigation will have a materially adverse effect on the Company's financial position.

#### **NOTE 11.** Subsequent Event

In October, the Company's Board of Directors authorized the Company to purchase up to 500,000 shares of its Class A Common Stock from time to time. The Company expects to use a portion of these shares to fund certain restricted stock grants. On October 29, 2003, the Company granted 155,850 shares of restricted stock to certain employees.

#### HUB GROUP, INC.

### MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### RESULTS OF OPERATIONS

Three Months Ended September 30, 2003 Compared to the Three Months Ended September 30, 2002

#### Revenue

Revenue for Hub Group, Inc. (the "Company") decreased 4.8% to \$339.5 million in 2003 from \$356.7 million in 2002. Intermodal revenue decreased 7.0% to \$245.3 million from \$263.9 million in 2002 due primarily to a decrease in volume. Truckload brokerage revenue decreased 7.6% to \$49.5 million from \$53.6 million in 2002 due primarily to a strategic decision to support logistics customer growth with traditional brokerage resources. Supply chain solutions logistics revenue increased 98.4% to \$36.7 million from \$18.5 million in 2002 due primarily to increased volume. In addition, Hub Group Distribution Services ("HGDS") revenue decreased 61.3% to \$8.0 million in 2003 from \$20.7 million in 2002 due primarily to the decrease in the installation business and transferring business to other locations in 2002.

Certain prior year amounts have been reclassified to conform to the current year presentation.

#### **Gross Margin**

Gross margin increased 2.8% to \$43.5 million in 2003 from \$42.3 million in 2002. As a percent of revenue, gross margin increased to 12.8% in 2003 from 11.9% in 2002. The increase in margin as a percent of revenue is primarily due to changes in customer mix and improvements in purchasing transportation services.

#### **Salaries and Benefits**

Salaries and benefits decreased to \$22.5 million in 2003 from \$23.3 million in 2002. As a percentage of revenue, salaries and benefits increased to 6.6% from 6.5% in 2002 due primarily to a decrease in revenue.

#### Selling, General and Administrative

Selling, general and administrative expenses decreased to \$11.0 million in 2003 from \$11.8 million in 2002. The selling, general and administrative expense as a percentage of revenue is 3.3%, the same as 2002. The decrease in selling, general and administrative expenses is primarily attributed to a decrease in equipment leases, automotive, meals and entertainment expenses, and bad debt expense partially offset by an increase in insurance expense. Equipment lease expense decreased by approximately \$0.5 million primarily due to equipment lease buy-outs. Automotive and meals and entertainment expense decreased by approximately \$0.3 million. Bad debt expense decreased approximately \$0.3 million primarily due to fewer customer bankruptcies in 2003 versus 2002. Insurance expense increased approximately \$0.3 million due to increased premiums.

#### **Depreciation and Amortization of Property and Equipment**

Depreciation and amortization remained flat at \$2.7 million in 2003 and 2002. This expense as a percentage of revenue is 0.8% in 2003 and 0.7% in 2002.

#### Other Income (Expense)

Interest expense decreased to \$1.9 million in 2003 from \$2.5 million in 2002. The decrease in interest expense is due primarily to carrying a lower average debt balance this year as compared to the prior year.

#### **Provision for Income Taxes**

The provision for income taxes increased to \$2.5 million in 2003 compared to a tax provision of \$0.8 million in 2002. The increase in the effective rate is primarily due to tax law changes.

#### **Net Income**

Net income increased to \$2.9 million in 2003 compared to \$1.4 million in 2002.

#### **Earnings Per Common Share**

Basic and diluted earnings per common share increased to \$0.37 in 2003 from \$0.18 in 2002.

#### RESULTS OF OPERATIONS

Nine Months Ended September 30, 2003 Compared to the Nine Months Ended September 30, 2002

#### Revenue

Revenue for the Company increased 1.1% to \$1,000.4 million in 2003 from \$989.6 million in 2002. Intermodal revenue decreased 1.1% to \$713.2 million from \$721.4 million in 2002 due to a decrease in volume partially offset by price increases due to increased transportation costs. Truckload brokerage revenue decreased 6.8% to \$146.7 million from \$157.4 million in 2002 due primarily to a strategic decision to support logistics customer growth with traditional brokerage resources. Supply chain solutions logistics revenue increased 95.2% to \$101.1 million from \$51.8 million in 2002 due primarily to increased volume from both new and existing customers. In addition, HGDS' revenue decreased 33.2% to \$39.4 million in 2003 from \$59.0 million in 2002 due to transferring business to other locations in 2002 and the loss of a logistics customer offset by an increase in the installation business.

Certain prior year amounts have been reclassified to conform to the current year presentation.

#### **Gross Margin**

Gross margin increased to \$129.0 million in 2003 from \$119.9 million in 2002. As a percent of revenue, gross margin increased to 12.9% in 2003 from 12.1% in 2002. The increase in margin as a percent of revenue is primarily due to changes in customer mix, competitively pricing increased costs and improvements in purchasing transportation services. During the first quarter of 2002, the Company revised its estimate of accrued transportation costs resulting in an increase in gross margin of approximately \$2.8 million in the quarter.

#### **Salaries and Benefits**

Salaries and benefits decreased to \$68.7 million in 2003 from \$70.2 million in 2002. As a percentage of revenue, salaries and benefits decreased to 6.9% from 7.1% in 2002 due primarily to a decrease in headcount and an increase in revenue.

#### Selling, General and Administrative

Selling, general and administrative expenses remained constant at \$34.9 million in 2003 and 2002. The selling, general and administrative expense as a percentage of revenue is 3.5%, the same as in 2002. The selling, general and administrative expense remained flat primarily due to an increase in insurance and outside service expenses offset by decreases in automotive, meals and entertainment, equipment lease expense and temporary labor services expense. Insurance expense increased approximately \$0.8 million due to increased premiums. Outside services expense increased approximately \$0.7 million related to litigation involving various matters including disputes with three former Hub Presidents, a former customer and the NLRB. Automotive and meals and entertainment expenses decreased by \$0.7 million. Equipment lease expense decreased by approximately \$0.5 million primarily due to equipment lease buy-outs. Temporary labor services decreased by approximately \$0.4 million due to staffing efficiencies.

#### **Depreciation and Amortization of Property and Equipment**

Depreciation and amortization decreased to \$7.9 million in 2003 from \$8.0 million in 2002. This expense as a percentage of revenue in 0.8%, the same as in 2002

#### Other Income (Expense)

Interest expense decreased to \$6.0 million in 2003 from \$7.3 million in 2002. The decrease in interest expense is due primarily to carrying a lower average debt balance this year as compared to the prior year.

Interest income decreased to \$118,000 in 2003 from \$166,000 in 2002 primarily as a result of lower customer finance charges.

#### **Minority Interest**

Minority interest was a \$0.5 million benefit in 2002. Minority interest represented the 35% interest in HGDS prior to the Company's purchase of this interest in August 2002.

#### **Provision for Income Taxes**

The provision for income taxes increased to \$5.9 million in 2003 compared to a tax benefit of \$0.4 million in 2002. The increase in the effective rate is primarily due to the write-off of \$0.8 million of deferred tax assets associated with the Illinois Research and Development tax credit carryforwards which were eliminated by Illinois law enacted on June 20, 2003.

#### **Net Income**

Net income increased to \$5.8 million in 2003 compared to \$0.1 million in 2002.

#### **Earnings Per Common Share**

Basic earnings per common share increased to \$0.75 in 2003 from \$0.01 in 2002. Diluted earnings per common share increased to \$0.74 in 2003 from \$0.01 in 2002.

#### LIQUIDITY AND CAPITAL RESOURCES

The Company has funded its operations and capital expenditures through cash flows from operations and bank borrowings.

Cash provided by operating activities for the nine months ended September 30, 2003, was approximately \$23.2 million, compared to \$3.7 million for the nine months ended September 30, 2002.

Net cash used in investing activities for the nine months ended September 30, 2003, was \$3.2 million and related to capital expenditures principally made to enhance the Company's information system capabilities. Net cash used in investing activities for the nine months ended September 30, 2002 was \$8.6 million.

The payments on the revolver of \$14.0 million and scheduled payments on the Company's term debt and capital leases of \$6.0 million are included in net cash used in financing activities for the nine months ended September 30, 2003.

The Company does not believe its working capital deficit impairs its ability to meet obligations as they become due. The Company had \$38.0 million and \$24.1 million of available borrowings under the revolving line of credit at September 30, 2003 and December 31, 2002, respectively.

#### **OUTLOOK, RISKS AND UNCERTAINTIES**

Except for historical data, the information contained in this Quarterly Report constitutes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are inherently uncertain and subject to risks. Such statements should be viewed with caution. Actual results or experience could differ materially from the forward-looking statements as a result of many factors. Forward-looking statements in this report include, but are not limited to, those contained in this "Outlook, Risks and Uncertainties" section regarding expectations, hopes, beliefs, estimates, intentions or strategies regarding the future. The Company assumes no liability to update any such forward-looking statements. In addition to those mentioned elsewhere in this section, such risks and uncertainties include the impact of competitive pressures in the marketplace, including the entry of new, web-based competitors and direct marketing efforts by the railroads, the degree and rate of market growth in the intermodal and highway transportation markets served by the Company, changes in rail and truck capacity, further consolidation of rail carriers, deterioration in relationships with existing rail carriers, rail service conditions, changes in governmental regulation, adverse weather conditions, fuel shortages, changes in the cost of services from rail, drayage and other vendors, the situation in the Middle East and fluctuations in interest rates.

#### Revenue and Selling, General and Administrative Expenses

HGDS' largest customer, for which HGDS installs point-of-purchase displays, has notified the Company of a significant change in its strategy related to its displays. This has resulted in a significant decrease in revenue for this customer during the third quarter and the fourth quarter to date. Should this customer continue with this strategy, management believes the revenue for this customer will continue at significantly lower levels than those experienced in the second half of 2002 which could negatively impact gross margin and profitability. As a result of the decrease in revenue, the Company implemented a cost reduction program at HGDS. Related severance costs were approximately \$196,000 and were recorded during the third quarter of 2003. The Company expects that an HGDS facility in Michigan will be closed during the first quarter of 2004 (at which time the business handled by the Michigan location will be transferred to the Lisle facility), and expects that related restructuring charges of approximately \$340,000 may be recorded during the first quarter of 2004.

The Company expects that supply chain solutions logistics revenue will continue to increase; however, the Company estimates that the growth rate may not continue at the same level that was experienced during the first nine months of 2003.

Certain railroads are experiencing delays which could adversely affect revenue during the fourth quarter of 2003.

The Company expects that the wild fires in the west, which have caused service delays, may negatively affect revenue during the fourth quarter of 2003.

#### **Depreciation and Amortization of Property and Equipment**

Management estimates that depreciation and amortization of property and equipment will increase slightly throughout the remainder of the year due primarily to lease buy-outs.

#### QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company is exposed to market risk related to changes in interest rates on its bank line of credit and term notes which may adversely affect its results of operations and financial condition. The Company seeks to minimize the risk from interest rate volatility through its regular operating and financing activities and, when deemed appropriate, through the use of derivative financial instruments. The Company does not use financial instruments for trading purposes.

#### **CONTROLS AND PROCEDURES**

As of September 30, 2003, an evaluation was carried out under the supervision and with the participation of the Company's management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures. Based upon this evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the design and operation of these disclosure controls and procedures were effective as of September 30, 2003. No significant changes were made in our internal controls or in other factors that could significantly affect these controls subsequent to the date of this evaluation.

#### PART II. Other Information

#### Item 1. Legal Proceedings.

In 2002, Quality Services of New Jersey, LLC ("QSNJ"), a Company-owned drayage operation, closed its operations in Bensalem, Pennsylvania and Harrison, New Jersey. Two unions filed unfair labor practice charges with the National Labor Relations Board ("NLRB") alleging that QSNJ, Hub Group, Inc., Hub Group New York-New Jersey, LLC and Hub City Terminals, Inc. violated various federal labor laws in connection with closing these operations. The NLRB conducted an investigation and, on April 30, 2003, issued a complaint with respect to some of the allegations. The NLRB dismissed other allegations contained in the charges.

In September 2003, the the Company reached an aggreement with both the unions completely settling this matter. In return for a payment, which is included in the Company's selling, general and administrative expense for the nine months ended September 30, 2003, the complaint and the charges against the Company will be dismissed.

#### Item 6. Exhibits and Reports on Form 8-K

- (a) A list of exhibits included as part of this report is set forth in the Exhibit Index incorporated herein by this reference.
- (b) Reports on Form 8-K. The Company filed a Report on Form 8-K on August 5, 2003, reporting in Item 9 that it was attaching as an exhibit a press release containing operating results for the second quarter of 2003.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly authorized this report to be signed on its behalf by the undersigned thereunto duly authorized.

HUB GROUP, INC.

DATE: November 4, 2003

Description

Exhibit No.

/s/ Thomas M. White Thomas M. White Senior Vice President-Chief Financial Officer and Treasurer (Principal Financial Officer)

#### **EXHIBIT INDEX**

31.1	Certification of David P. Yeager, Vice Chairman and Chief Executive Officer, Pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, filed under Exhibit 31 of Item 601 of Regulation S-K
31.2	Certification of Thomas M. White, Senior Vice President-Chief Financial Officer and Treasurer, Pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, filed under Exhibit 31 of Item 601 of Regulation S-K
32.1	Certification of David P. Yeager and Thomas M. White, Chief Executive Officer and Chief Financial Officer, respectively, Pursuant to 18 U.S.C. Section 1350, filed under Exhibit 32 of Item 601 of Regulation S-K

#### **CERTIFICATION**

#### I, David P. Yeager, certify that:

- 1) I have reviewed this report on Form 10-Q of Hub Group, Inc.;
- 2) Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3) Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4) The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15e and 15d-15e) for the registrant and we have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) (paragraph omitted pursuant to SEC release Nos. 33-8238 and 34-47986);
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
- 5) The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 4, 2003

<u>/s/ David P.Yeager</u>
Name: David P. Yeager
Title: Vice Chairman and
Chief Executive Officer

#### **CERTIFICATION**

#### I, Thomas M. White, certify that:

- 1) I have reviewed this report on Form 10-Q of Hub Group, Inc.;
- 2) Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3) Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4) The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15e and 15d-15e) for the registrant and we have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) (paragraph omitted pursuant to SEC release Nos. 33-8238 and 34-47986);
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
- 5) The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 4, 2003

/s/ Thomas M. White
Name: Thomas M. White
Title: Senior Vice PresidentChief Financial Officer and Treasurer

#### Exhibit 32.1

#### Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

The following statement is provided by the undersigned to accompany the Quarterly Report on Form 10-Q for the quarter ended September 30, 2003 of Hub Group, Inc. pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350) and shall not be deemed filed pursuant to any provision of the Exchange Act of 1934 or any other securities law.

Each of the undersigned certifies that the foregoing Report on Form 10-Q fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934 (15 U.S.C. 78m) and that the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of Hub Group, Inc.

<u>/s/David P. Yeager</u> David P. Yeager

Vice Chairman and Chief Executive Officer Hub Group, Inc.

/s/Thomas M. White
Thomas M. White
Senior Vice President- Chief Financial
Officer
and Treasurer
Hub Group, Inc.