























Hub Group Overview

Q3 Earnings Investor Presentation

OCTOBER 2024

DISCLOSURE

CERTAIN FORWARD-LOOKING STATEMENTS

Statements in this presentation are not historical facts are forward-looking statements, provided pursuant to the safe harbor established under the Private Securities Litigation Reform Act of 1995. These forward-looking statements are not guarantees of future performance and involve risks, uncertainties and other factors that might cause the actual performance of Hub Group to differ materially from those expressed or implied by this discussion and, therefore, should be viewed with caution. Further information on the risks that may affect Hub Group's business is included in filings it makes with the SEC from time to time, including those discussed under the "Risk Factors" section in Hub Group's most recently filed periodic reports on Form 10-K and Form 10-Q and subsequent filings. Hub Group assumes no obligation to update any such forward-looking statements.

NON-GAAP FINANCIAL MEASURE

In this presentation, we present certain non-GAAP financial measures, including adjusted EPS, adjusted operating income, adjusted EBITDA, and net debt/EBITDA.

As required by the rules of the Securities and Exchange Commission ("SEC"), we have provided herein a reconciliation of these non-GAAP financial measures to the most directly comparable measures under GAAP, along with an explanation why management believes these non-GAAP financial measures provide relevant and useful information. These non-GAAP financial measures should be viewed in addition to, and not as an alternative to or substitute for, measures determined in accordance with GAAP and are not necessarily comparable to non-GAAP measures that may be presented by other companies.

We have provided our outlook regarding adjusted diluted earnings per share, which is a non-GAAP financial measure that excludes certain expenses. We have not reconciled this non-GAAP financial measure to the corresponding GAAP financial measure because guidance for the various reconciling items is not provided. We are unable to provide guidance for these reconciling items because we cannot determine their probable significance, as certain items are outside of the company's control and cannot be reasonably predicted since these items could vary significantly from period to period. Accordingly, reconciliations to the corresponding GAAP financial measures are not available without unreasonable effort.

You should assume that all numbers presented are unaudited unless otherwise noted.

All trademarks, service marks and company names are the property of their respective owners.



HUB GROUP OVERVIEW

Who We Are

Hub Group is a leading supply chain solutions provider offering Intermodal transportation and Logistics services to a wide range of shippers across the retail, consumer products, durable goods and automotive verticals.

Mission

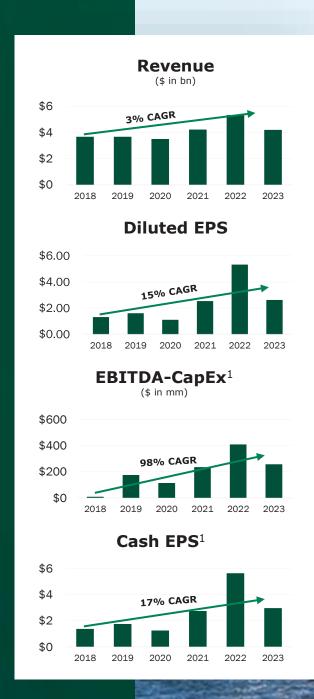
Drive performance through exceptional service and innovative solutions.

Vision

Deliver the premier supply chain solution.

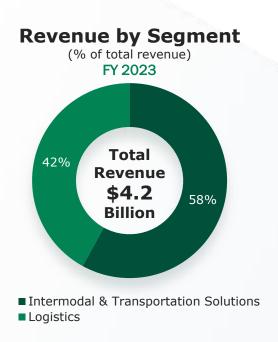
Core Values

Service, Integrity, and Innovation.



¹Represents a non-GAAP financial measure; See Appendix for reconciliation to the most comparable measure under GAAP

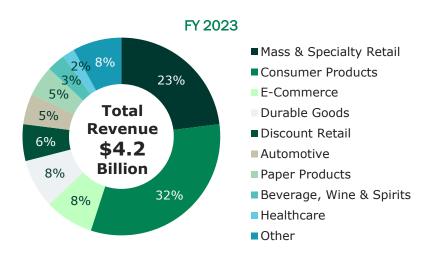
Two Segments that Serve Diverse Set of Customers



Operating Income by Segment



Customer Diversification



Intermodal & Transportation Solutions (ITS)

- Intermodal: A market leader with ~50,000 containers including ~900 refrigerated containers
- **Dedicated:** Top 20 business offering high service and regional density

Logistics

- Brokerage: Full range of offerings including dry van, refrigerated, expedited, LTL, and Flatbed
- Managed Transportation: Non-asset solutions with \$1B of LTL freight under management
- Final Mile: Non-asset operations with national coverage delivering appliances and other big and bulky goods
- Consolidation & Fulfillment: ~7M sq. ft. of capacity across the U.S. providing significant savings by consolidating LTL into TL







Intermodal

- Leader in the intermodal industry with approximately 50,000 containers including 900 refrigerated containers with award-winning service levels
- Largest intermodal and cross-border carrier in Mexico through joint venture with EASO
- High service, nationwide door-to-door transportation offering value, visibility, and reliability in both transcontinental and local lanes
- Long-term rail provider relationship, primarily Union Pacific and Norfolk Southern
- Award-winning nationwide transportation in transcontinental and local lanes
- Approximately 2,900 drivers and 2,200 tractors supporting Intermodal and Dedicated, as well as over 4,300 trailers



Dedicated

- Top 20 dedicated trucking operation offering high service, primarily for leading retailers and consumer goods companies
- Young, well-maintained fleet of ~900 tractors delivering operational efficiencies
- Nationwide presence with particular strength in west coast markets
- Equipment, drivers, and support services shared between drayage and dedicated operations, enabled by technology







Brokerage

- Full range of offerings including dry van, refrigerated, expedited, LTL, and Flatbed
- Superior service levels
- Focused on contract, spot and projects
- Best-in-class, proprietary operating technology



Managed Transportation

- Non-asset transportation management and technology solutions
- Contractual, high value add service with an attractive customer value proposition
- Delivers customers savings, visibility, technology, and the benefits of scale
- Important source of freight for our Intermodal and Brokerage service lines
- \$1bn of LTL freight under management



Final Mile

- Delivers appliances and other big and bulky goods, including appliance installations to residences in every U.S. zip code
- Operates through a large national network of leased, third party and customer-owned facilities
- Non-asset operations utilizing independent service providers
- High service delivery offering



Consolidation & Fulfillment

- Multi-service offering including e-commerce fulfillment, transloading, consolidation, and specialty warehousing
- Nationwide network with ~7M square feet of capacity
- Offers high service and value to consumer goods businesses serving multiple channels
- Consolidates pallets into full truckloads, offering significant savings relative to traditional LTL



HUB GROUP OVERVIEW

Key Tenets of Our Strategy

- 1. Provide best-in-class customer service to drive organic growth
- 2. Invest in core business to improve efficiencies and cost structure
- 3. Deepen customer relationships by diversifying service offerings
- 4. Advance technology with intelligent automation
- 5. Cultivate a culture of service, integrity and innovation
- 6. Increase shareholder value by generating strong cash flow and executing our capital allocation plan





HUB GROUP OVERVIEW

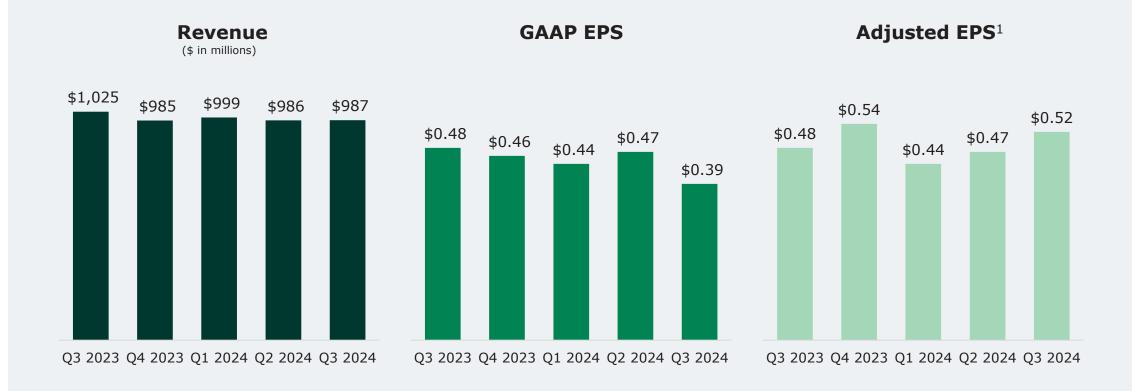
Q3 2024 Performance

Highlights

- Adjusted EPS¹ of \$0.52, which excludes adjustments for a network alignment initiative and transaction related expenses in the quarter
- Quarterly adjusted operating income¹ of \$42 million or 4.3% of revenue
- Returned \$91 million to shareholders year-to-date through stock repurchases of \$68 million, including \$35 million in the third quarter, and dividend payments of \$23 million
- Strong balance sheet with cash and cash equivalents of \$186 million and net debt/EBITDA LTM¹ of 0.3x as of September 30, 2024
- Expanded Mexico Intermodal and cross-border service offering by forming a joint venture with Mexico-based EASO
- Voted #3 on the Top Ten 3PL list by Inbound Logistics®



Q3 2024 Consolidated Financial Results





Intermodal & Transportation Solutions

ITS REVENUE

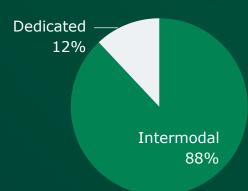
\$560 | 8

ADJUSTED OPERATING INCOME¹

\$15 2.7%

- Intermodal volume growth of 12% yearover-year in the third quarter
- Volume on all lanes grew in the quarter with strong growth in the Local East with 39% and in Mexico with 58%
- Closed EASO transaction on October 23 to significantly increase our scale in Mexico and cross-border capabilities
- Dedicated improved operations with a 12% increase in revenue per tractor per day

REVENUE BY SERVICE
Q3 2024



INTERMODAL HIGHLIGHTS **EASO Joint Venture**



- Joint venture with Hub Group acquiring majority interest in EASO
- Joint venture will be the largest cross-border and intra-Mexico IMC
- Expands geographical footprint across the border
- Expected cross-sell and operational synergies will further enhance Hub's financial results



Logistics Segment

LOGISTICS REVENUE

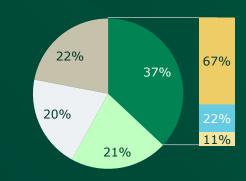
\$461 \ \ \

ADJUSTED OPERATING INCOME¹

\$28 6.0%

- Adjusted operating margin¹ improvement of 40 basis points over the second quarter
- Revenue growth in Final Mile offset lower revenue in Brokerage
- Brokerage LTL volume growth increased 21% in Q3 offsetting challenges of the broader truckload environment
- Announced the network alignment initiative to consolidate and integrate final mile, cross dock, consolidation and fulfillment networks

REVENUE BY SERVICE Q3 2024



■ Dry Van & Other

■ Refrigerated

■ LTL

- Brokerage
- Managed Transportation
- lacktriangle Consolidation & Fulfillment
- Final Mile

Acquisitions to Expand Offering & Build Scale





Q3 2024 Financial Information by Segment

Intermodal &
Transportation
Solutions
Segment

(\$ in thousands)	Q1 2024	Q2 2024	Q3 2024	YTD 2024	Q3 2023
Revenue	\$552,033	\$561,033	\$559,968	\$1,673,034	\$595,308
% Growth	-22.2%	-8.7%	-5.9%	-12.8%	
Adjusted Operating Income ¹	\$13,031	\$13,639	\$14,956	\$41,626	\$13,484
% Margin	2.4%	2.4%	2.7%	2.5%	2.3%

Logistics **Segment**

(\$ in thousands)	Q1 2024	Q2 2024	Q3 2024	YTD 2024	Q3 2023
Revenue	\$480,224	\$459,088	\$460,847	\$1,400,159	\$460,308
% Growth	2.4%	1.2%	0.1%	1.2%	
Adjusted Operating Income ¹	\$24,108	\$25,889	\$27,532	\$77,529	\$29,071
% Margin	5.0%	5.6%	6.0%	5.5%	6.3%

Consolidated

(\$ in thousands)	Q1 2024	Q2 2024	Q3 2024	YTD 2024	Q3 2023
Revenue	\$999,493	\$986,495	\$986,892	\$2,972,880	\$1,024,835
% Growth	-13.3%	-5.2%	-3.7%	-7.6%	
Adjusted Operating Income ¹	\$37,139	\$39,528	\$42,488	\$119,155	\$42,555
% Margin	3.7%	4.0%	4.3%	4.0%	4.2%
Adjusted EBITDA ¹	\$86,574	\$88,957	\$88,839	\$264,370	\$87,668
Free Cash Flow ¹	\$62,992	\$56,218	\$31,385	\$150,595	\$61,264



Q3 2024 PERFORMANCE

Balance Sheet as of September 30, 2024

Assets

Cash & Equivalents Other Current Assets Total Current Assets	\$186 \$619 \$805
Property, Plant & Equipment, net Goodwill & Intangible Assets Other Assets Total Assets	\$742 \$1,013 \$273 \$2,833
Liabilities & Stockholders' Equity	Ψ=/000
Accounts Payable Accrued Expenses Current Operating Leases Current Portion of Debt & Financing Leases Total Current Liabilities	\$334 \$140 \$43 \$101 \$618
Non-Current Portion of Operating Leases Non-Current Portion of Debt & Financing Leases Other Liabilities Total Liabilities	\$194 \$187 \$208 \$1,207
Total Stockholders' Equity	\$1,626

Total Liabilities & Stockholders' Equity

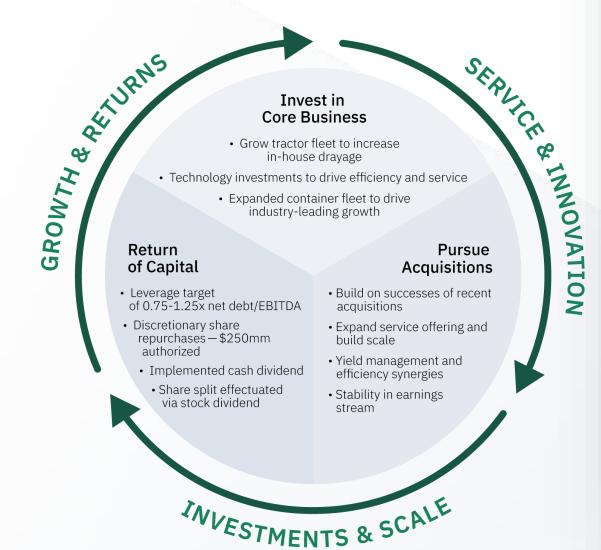
\$2,833

Highlights

- Cash balance of over \$186M
- Strong Q3 free cash flow¹ generation of \$31M
- Total debt of \$288M
- Net Debt of \$102M
- Net Debt/EBITDA¹ of 0.3x
- Nearly \$350M of availability on credit facility



Where We Are Going



Capital Allocation Plan in Action

Return of Capital

Returned \$91M to shareholders year-to-date through stock repurchases of \$68M and dividends payments of \$23M

Invest in Core Business

Capital Expenditures of \$12M in Q3 2024 or \$43M year-to-date for tractors, warehouse equipment and technology

Pursue Acquisitions

Announced joint venture with EASO to form the largest intermodal and cross-border carrier in Mexico in Q4 2024





HUB GROUP OVERVIEW

The Way Ahead

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THE WAY AHEAD

Outlook

2024 Guidance

- ITS assumes Intermodal volume growth of low-double digits in the fourth quarter. Dedicated revenue to be comparable to last year
- Logistics segment expects total revenue growth of lowsingle digits. Logistics, excluding Brokerage, Q4 revenue is expected to grow low-to-mid double digits and Brokerage volume growth of low-single digits for the fourth quarter
- Full year revenue of approximately \$4.0 billion
- Full year tax rate of approximately 23%
- Adjusted EPS¹ of \$1.85 to \$1.95 per diluted share
- Capital expenditures of \$45 to \$65 million for the full year including expenditures related to the EASO joint venture



Long-Term Outlook

- Accelerating growth in Intermodal driven by high service positioning, investments in equipment and over-the-road conversions
- Expanded Logistics offering through cross-selling, innovative new service offerings, and acquisition-led growth opportunities
- Continued focus on yields and operating efficiency, enabled by technology investments
- Sustainable improvements in profit margins and return on invested capital
- Invest to grow our business while executing on return of capital strategy



THE WAY AHEAD

Why Invest in Hub Group?

- Proven track record of success over the long term
- Comprehensive and diversified supply chain solutions provider
- Management team with decades of relevant experience
- Disciplined financial management
 - Investment grade balance sheet
 - Stewards of capital
 - Quarterly cash dividends
- Balanced approach to capital allocation
 - Return on capital driven investment decisions
 - Proven acquisition strategy
 - Strong record of cash flow
- Significant increase in long term earnings potential









2023 Intermodal Carrier of the Year, Online Big & Bulky Carrier of the Year, Dedicated Van Carrier of the Year



2022 Lowe's Intermodal Carrier of the Year



KBX Logistics / Georgia-Pacific Intermodal Carrier of the Year



2023 Penske Logistics Intermodal Carrier Award



WK Kellogg Company Founders Day Award











ESG Highlights



Environmental

- Over 2.5 billion pounds of CO2 avoided in 2023 through use of Intermodal
- Full suite of multimodal solutions with lower CO2 emissions than some alternative approaches
- Hub Group fleet equipment
 - Average fleet age of tractors is 2.3 years
 - Full fleet of GPS-equipped intermodal containers
 - Investments in electric trucks underway



Social

- Cause Container charity program, supporting five partner charities: nearly \$700,000 in total donations per year as well as in-kind advertising for each partner charity organization
- Workforce diversity
 - 58% non-white employees including 74% of non-office positions
 - 38% female office employees including 27% in management



Governance

- Board of Directors diversity with 30% female and 10% non-white Directors
- · Board independence:
 - 100% independent Board Committees (Audit, Compensation, and Nominating & Governance)
 - Lead Independent Director
- Established code of business conduct & ethics
- Executive compensation aligned with best practices





HUB GROUP OVERVIEW

Appendix

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Reconciliation of Net Income to EBITDA¹, EBITDA less CapEx and Cash EPS by Year

	2018	2019	2020	2021	2022	2023
Net Income	\$87,661	\$107,171	\$73,559	\$171,474	\$356,948	\$167,528
Interest Expense, net	\$8,252	\$8,891	\$9,343	\$7,302	\$6,632	\$3,424
Depreciation & Amortization of intangibles and right-of-use assets	\$83,910	\$116,888	\$123,679	\$130,629	\$153,726	\$184,449
Provision for Income Taxes	<u>\$29,064</u>	<u>\$36,699</u>	<u>\$22,541</u>	<u>\$59,436</u>	<u>\$111,010</u>	<u>\$41,676</u>
EBITDA ²	\$208,887	\$269,649	\$229,122	\$368,841	\$628,316	\$397,077
Capital Expenditures	\$199,791	<u>\$94,847</u>	<u>\$115,306</u>	\$132,952	\$219,140	\$140,068
EBITDA less CapEx	\$9,096	\$174,802	\$113,816	\$235,889	\$409,176	\$257,009
Diluted EPS	\$1.31	\$1.60	\$1.10	\$2.53	\$5.32	\$2.62
Intangible Amortization for effected EPS	\$0.06	\$0.15	\$0.15	\$0.21	\$0.30	\$0.34
Cash EPS	\$1.37	\$1.75	\$1.25	\$2.74	\$5.62	\$2.96

¹By providing this Non-GAAP measure of EBITDA and Net Debt / EBITDA Leverage, management intends to provide investors with a meaningful, consistent comparison of the Company's profitability and leverage for the periods presented.



Reconciliation of Net Income to EBITDA1 and Net Debt / EBITDA Leverage

	2023			2024	
	Q4	Q1	Q2	Q3	LTM ³
Net Income	\$28,785	\$27,053	\$29,015	\$23,603	\$108,456
Interest Expense, net	\$103	\$2,506	\$1,881	\$1,333	\$5,823
Depreciation & Amortization ²	\$47,674	\$49,605	\$49,495	\$46,374	\$193,148
Provision for Income Taxes	<u>\$992</u>	<u>\$7,410</u>	<u>\$8,566</u>	<u>\$7,140</u>	<u>\$24,108</u>
EBITDA	\$77,554	\$86,574	\$88,957	\$78,450	\$331,535
Network Alignment ⁽ⁱ⁾				\$8,381	\$8,381
Transaction Related ⁽ⁱⁱ⁾	\$5,092			\$947	\$6,039
Other ⁽ⁱⁱⁱ⁾				\$1,061	\$1,061
Adjusted EBITDA	\$82,646	\$86,574	\$88,957	\$88,839	347,016
EBITDA LTM ³	\$397,079	\$359,599	\$340,753	\$331,535	
Net Debt ⁴	\$165,856	\$141,524	\$94,289	\$102,105	
Net Debt / EBITDA LTM	0.4	0.4	0.3	0.3	
Adjusted EBITDA LTM ³	\$402,171	\$364,691	\$345,845	\$347,016	
Net Debt / Adjusted EBITDA LTM	0.4	0.4	0.3	0.3	

¹By providing this Non-GAAP measure of EBITDA and Net Debt / EBITDA Leverage, management intends to provide investors with a meaningful, consistent comparison of the Company's profitability and leverage for the periods presented. ²Includes depreciation of property and equipment, amortization of intangible assets and amortization of right-of-use assets. ³Last twelve months ⁴Total debt (including finance leases) less cash and cash equivalents ⁽ⁱ⁾Network Alignment expenses include transfer costs, legal fees and other expenses related to consolidating from existing warehouses to improve operational efficiency of our cross dock services, Final Mile, and Consolidation and Fulfillment lines of business. ⁽ⁱⁱ⁾Transaction related expenses are comprised of due diligence costs, legal fees, insurance fees and other professional service fees incurred as part of the forming of a joint venture with EASO in 2024. ⁽ⁱⁱⁱ⁾Other includes non-ordinary expenses related to employee matters.



Free Cash Flow Calculation

		2023			2024
	Q3	Q4	Q1	Q2	Q3
Cash Flow from Operating Activities	\$101,296	\$99,481	\$80,516	\$69,949	\$43,350
Purchases of Property And Equipment	-\$40,032	-\$34,401	-\$17,524	-\$13,731	-\$11,965
Total Free Cash Flow ^{1,3}	\$61,264	\$65,080	\$62,992	\$56,218	\$31,385

¹By providing this Non-GAAP measure of EBITDA and Net Debt / EBITDA Leverage, management intends to provide investors with a meaningful, consistent comparison of the Company's profitability and leverage for the periods presented. ³Last twelve months



Reconciliation of EBITDA less CapEx and Cash EPS by Quarter

			2024	2024
	Q1	Q2	Q3	YTD
EBITDA ¹	\$86,574	\$88,957	\$78,450	\$253,981
Capital Expenditures	\$17,524	\$13,731	\$11,965	\$43,220
EBITDA less CapEx	\$69,050	\$75,226	\$66,485	\$210,761
Adjusted EBITDA ¹			\$88,839	\$264,370
Capital Expenditures			\$11,965	\$43,220
Adjusted EBITDA less CapEx ¹			\$76,874	\$221,150
Diluted EPS	\$0.44	\$0.47	\$0.39	\$1.30
Intangible Amortization for Effected EPS	\$0.11	\$0.10	\$0.10	\$0.31
Cash EPS	\$0.55	\$0.57	\$0.49	\$1.61
Adjusted EPS ¹			\$0.52	\$1.43
Intangible Amortization for Effected EPS			\$0.10	\$0.31
Cash EPS			\$0.62	\$1.74

¹By providing this Non-GAAP measure of EBITDA and Net Debt / EBITDA Leverage, management intends to provide investors with a meaningful, consistent comparison of the Company's profitability and leverage for the periods presented.



Financial Information by Segment (Non-GAAP)

(\$ in 000s) (Unaudited)

OPERATING REVENUE	Q3 2024	Q3 2023
Intermodal & Transportation Services	\$559,968	\$595,308
Logistics	\$460,847	\$460,309
Inter-Segment Eliminations	-\$33,923	-\$30,782
Total Operating Revenue	\$986,892	\$1,024,835

OPERATING INCOME	Q3 2024	NON-GAAP ADJUSTMENTS ¹	NON-GAAP ADJUSTED 2024	Q3 2023
Intermodal & Transportation Services	\$13,516	\$1,440	\$14,956	\$13,484
Logistics	\$18,583	\$8,949	\$27,532	\$29,071
Total Operating Revenue	\$32,099	\$10,389	\$42,488	\$42,555

DEPRECIATION & AMORTIZATION	Q3 2024	Q3 2023
Intermodal & Transportation Services	\$21,249	\$27,493
Logistics	\$11,137	\$8,572
Total Operating Revenue	\$32,386	\$36,065



Reconciliation of GAAP to Non-GAAP Financial Measures

(\$ in millions, except EPS) (Unaudited)

	THREE MONTHS ENDED SEPTEMBER 30, 2024			NINE MONTHS ENDED SEPTEMBER 30, 2024		
	Pre-Tax	After-Tax	Per Share	Pre-Tax	After-Tax	Per Share
GAAP Earnings	\$30.7	\$23.6	\$0.39	\$102.8	\$79.7	\$1.31
Network Alignment ⁽ⁱ⁾	\$8.4	\$6.4	\$0.11	\$8.4	\$6.4	\$0.11
Transaction Related ⁽ⁱⁱ⁾	\$0.9	\$0.7	\$0.01	\$0.9	\$0.7	\$0.01
Other ⁽ⁱⁱⁱ⁾	\$1.1	\$0.8	\$0.01	\$1.1	\$0.8	\$0.01
Non-GAAP Adjusted Earnings	\$41.1	\$31.6	\$0.52	\$113.2	\$87.7	\$1.44































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Thank You